

Invitation

to the Annual General
Meeting of
McKesson Europe AG

AGM2019

Convenience Translation

This translation is legally irrelevant
and a working translation only.

Legally binding and relevant,
particularly in case of any
discrepancies, is solely the German text.

Invitation

Dear Shareholder,

You are hereby invited to attend the Annual General Meeting of McKesson Europe AG, which will be held on **Friday, 2 August 2019, at 10 a.m.** at the ICS International Congress Center Stuttgart, Messeplazza 1, congress hall C1.1.1, 70629 Stuttgart.

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Agenda

1. Presentation of the adopted annual financial statements of McKesson Europe AG and the approved consolidated financial statements as at 31 March 2019, the combined management report for McKesson Europe AG and the group, and the report of the Supervisory Board for the fiscal year 2019 (1 April 2018 to 31 March 2019)

This agenda item will not be subject to any resolution, in that the Supervisory Board has approved the audited annual financial statements and consolidated financial statements, and the annual financial statements have therefore been adopted.

2. Resolution to ratify the actions of the members of the Management Board for the fiscal year 2019

The Management Board and the Supervisory Board propose that the actions of the members of the Management Board holding office in fiscal year 2019 be ratified for this period.

3. Resolution to ratify the actions of the members of the Supervisory Board for the fiscal year 2019

The Management Board and the Supervisory Board propose that the actions of the members of the Supervisory Board holding office in fiscal year 2019 be ratified for this period.

4. Election of the auditor and the group auditor for the fiscal year 2020 (1 April 2019 to 31 March 2020) as well as the auditor to review potential interim financial reports for the fiscal years 2020 and 2021 (1 April 2020 to 31 March 2021)

a) The Supervisory Board proposes the election of Deloitte GmbH Wirtschaftsprüfungsgesellschaft, Stuttgart, as auditor and group auditor for the fiscal year 2020 as well as auditor to review potential additional interim financial information or reports for the fiscal year 2020.

b) The Supervisory Board proposes the election of Deloitte GmbH Wirtschaftsprüfungsgesellschaft, Stuttgart, as auditor to review potential additional interim financial information or reports for the fiscal year 2021 commencing on 1 April 2020 until the next General Meeting.

5. Resolution on the cancellation of the 2015 Authorized Capital and the creation of new authorized capital (2019 Authorized Capital), authorization to exclude shareholders' subscription rights and corresponding amendment of the Articles of Association

The authorization approved by the General Meeting on 11 August 2015 to increase the share capital by up to EUR 130,061,396.48 (2015 Authorized Capital) expires on 10 August 2020. To date, this authorization has not been used. In order for the Company to be able continuously and at any time to adjust its equity base flexibly and sustainably to future

needs and opportunities, it is proposed that the 2015 Authorized Capital described above be cancelled and new authorized capital (2019 Authorized Capital) be created. The 2019 Authorized Capital to be created shall have the legally permissible size of 50% of the share capital of the Company (i.e. EUR 130,061,396.48), and may be used until 1 August 2024.

Therefore, the Management Board and the Supervisory Board propose to resolve as follows:

a) Cancellation of the 2015 Authorized Capital

The authorization granted by the General Meeting on 11 August 2015 to increase the share capital pursuant to § 3(2) of the Articles of Association (2015 Authorized Capital) shall be cancelled with effect of when the 2019 Authorized Capital approved under b) and c) below becomes effective.

b) Creation of a 2019 Authorized Capital

The Management Board shall be authorized, with the consent of the Supervisory Board, to increase the Company's share capital on one or several occasions on or before 1 August 2024 by up to a total of EUR 130,061,396.48 by issuing up to 101,610,466 new no-par value registered shares against cash and/or non-cash contributions (2019 Authorized Capital) and, in doing so, determine pursuant to § 3(4) of the Articles of Association a commencement of profit sharing in derogation from the law. The shareholders are generally entitled to a subscription right. The new shares can also be acquired by a credit institution determined by the Management Board or an undertaking operating according to section 53(1) sentence 1 or section 53b(1) sentence 1 or section 7 of the German Banking Act (Kreditwesengesetz – KWG) (financial institution) or a consortium of credit and financial institutions with the obligation to offer them to the shareholders for subscription (indirect subscription right).

The Management Board shall furthermore be authorized, in each case with approval of the Supervisory Board, to exclude shareholder subscription rights one or more times,

aa) to the extent necessary in order to balance fractional amounts;

bb) to the extent necessary in order to grant holders of option or conversion rights or conversion obligations under bonds or profit sharing rights that provide for conversion and/or option rights or conversion obligations a subscription right to new shares to the same extent as they would be entitled to as shareholders after exercise of the option or conversion right or fulfillment of the conversion obligation;

- cc) in the case the new shares are issued against cash contributions if the proportionate amount of the share capital attributable to the new shares does not exceed 10% of the share capital in total either at the time this authorization takes effect or at the time this authorization is exercised (“Maximum Amount”) and the issue price of the new shares is not substantially below the stock exchange price of the Company’s shares of the same class already quoted on the stock exchange; or
- dd) in the case the new shares are issued against contribution in kind, in particular in the form of companies, company parts, shares in companies, claims or other assets (such as patents, licenses, right of use and exploitation under copyright law as well as other intellectual property rights).

Shares are to be deducted from the Maximum Amount according to cc) above that (i) are issued or disposed of by the Company during the term of this authorization with the exclusion of a subscription right on the basis of other authorizations under a direct or mutatis mutandis application of section 186(3) sentence 4 AktG or (ii) that are issued or must be issued to serve bonds or profit sharing rights that provide for conversion and/or warrant rights or conversion obligations, provided that the bonds are issued during the term of this authorization and with the exclusion of a subscription right on an mutatis mutandis application of section 186(3) sentence 4 AktG. A deduction that has been carried out in accordance with the foregoing sentence due to the exercise of authorizations to (i) issue new shares pursuant to section 203(1) sentence 1, (2) sentence 1, section 186(3) sentence 4 AktG and/or (ii) dispose of own shares in accordance with section 71(1) no. 8, section 186(3) sentence 4 AktG and/or (iii) issue bonds or profit sharing rights pursuant to section 221(4) sentence 2, section 186 (3) sentence 4 AktG shall be cancelled with effect for the future if and to the extent the respective authorization(s), the exercise of which having led to the deduction, are granted again by the General Meeting taking into account the respective legal requirements.

The Management Board shall be authorized, with approval of the Supervisory Board, to decide on the further details of the capital increase as well as on the terms of the issuance of shares. The Supervisory Board shall be authorized to amend § 3 of the Articles of Association to reflect the relevant utilization of 2019 Authorized Capital as well as after expiration of the authorization period.

c) Amendments to the Articles of Association

§ 3 of the Articles of Association shall be amended and para. 2 reworded as follows:

“The Management Board is authorized, with the consent of the Supervisory Board, to increase the Company’s share capital on one or several occasions on or before 1 August 2024 by up to a total of EUR 130,061,396.48 by issuing up to 101,610,466 new no-par value registered shares against cash and/or non-cash contributions (2019 Authorized Capital) and, in doing so, determine pursuant to § 3(4) of the Articles of Association a commencement of profit sharing in derogation from the law. The shareholders are generally entitled to a subscription right. The new shares can also be acquired by a credit institution determined by the Management Board or an undertaking operating according to section 53(1) sentence 1 or section 53b(1) sentence 1 or section 7 of the German Banking Act (Kreditwesengesetz – KWG) (financial institution) or a consortium of credit and financial institutions with the obligation to offer them to the shareholders for subscription (indirect subscription right).

Furthermore, the Management Board is authorized, with approval of the Supervisory Board, to exclude shareholder subscription rights one or more times,

- a) to the extent necessary in order to balance fractional amounts;
- b) to the extent necessary in order to grant holders of option or conversion rights or conversion obligations under bonds or profit sharing rights that provide for conversion and/or option rights or conversion obligations a subscription right to new shares to the same extent as they would be entitled to as shareholders after exercise of the option or conversion right or fulfillment of the conversion obligation;
- c) in the case the new shares are issued against cash contributions if the proportionate amount of the share capital attributable to the new shares does not exceed 10% of the share capital in total either at the time this authorization takes effect or at the time this authorization is exercised (“Maximum Amount”) and the issue price of the new shares is not substantially below the stock exchange price of the Company’s shares of the same class already quoted on the stock exchange; or
- d) in the case the new shares are issued against contribution in kind, in particular in the form of companies, company parts, shares in companies, claims or other assets (such as patents, licenses, right of use and exploitation under copyright law as well as other intellectual property rights).

Shares are to be deducted from the Maximum Amount according to cc) above that (i) are issued or disposed of by the Company during the term of this authorization with the exclusion of a subscription right on the basis of other authorizations under a direct or mutatis mutandis application of section 186(3) sentence 4 AktG or (ii) that are issued or must be issued to serve bonds or profit sharing rights that provide for conversion and/or warrant rights or conversion obligations, provided that the bonds are issued during the term of this authorization and with the exclusion of a subscription right on an mutatis mutandis application of section 186(3) sentence 4 AktG. A deduction that has been carried out in accordance with the foregoing sentence due to the exercise of authorizations to (i) issue new shares pursuant to section 203(1) sentence 1, (2) sentence 1, section 186(3) sentence 4 AktG and/or (ii) dispose of own shares in accordance with section 71(1) no. 8, section 186(3) sentence 4 AktG and/or (iii) issue bonds or profit sharing rights pursuant to section 221(4) sentence 2, section 186(3) sentence 4 AktG shall be cancelled with effect for the future if and to the extent the respective authorization(s), the exercise of which having led to the deduction, are granted again by the General Meeting taking into account the respective legal requirements.

The Management Board is authorized, with approval of the Supervisory Board, to decide on the further details of the capital increase as well as on the terms of the issuance of shares. The Supervisory Board is authorized to amend § 3 of the Articles of Association to reflect the relevant utilization of 2019 Authorized Capital as well as after expiration of the authorization period.”

d) Filing with the commercial register

The Management Board is instructed to file the cancellation of the existing 2015 Authorized Capital pursuant to a) and the resolution on the creation of a new 2019 Authorized Capital with a corresponding amendment to § 3(2) of the Articles of Association pursuant to b) and c) with the commercial register with the proviso that the aforementioned sequence occurs and that entry of the cancellation of the existing 2015 Authorized Capital pursuant to a) occurs only once it has been ensured that the resolution on the newly worded § 3(2) of the Articles of Association pursuant to c) will be entered immediately afterwards.

Report by the Management Board regarding agenda item 5 concerning the exclusion of subscription rights pursuant to section 203(2) sentence 2 in conjunction with section 186(4) sentence 2 AktG

The General Meeting shall propose the creation of new authorized capital (2019 Authorized Capital) under agenda item 5. The current 2015 Authorized Capital expires on 10 August 2020. To date, this 2015 Authorized Capital has not been used. However, since the 2020 General Meeting is likely to take place only shortly prior to the expiry of the authorization regarding the 2015 Authorized Capital and entry of any new authorized capital takes a certain amount of time, the existing 2015 Authorized Capital is to be cancelled this year and a new 2019 Authorized Capital then created. This shall ensure that the Company has continuous access to authorized capital.

The authorization of the Management Board proposed under agenda item 5, with the consent of the Supervisory Board, to increase the share capital on one or several occasions on or before 1 August 2024 by up to a total of EUR 130,061,396.48 by issuing up to 101,610,466 new no-par value registered shares against cash and/or non-cash contributions (2019 Authorized Capital) is intended to give the administration the opportunity for the five following years to quickly and flexibly procure equity if needed. The availability of financing instruments independent of the interval between the Annual General Meetings is of particular importance, since the date by which funds must be generated cannot always be predicted in advance. In addition, potential transactions may – in light of competition with other companies – only be successfully carried out if secured financial instruments are available at the commencement of negotiations. The legislator has addressed this need of companies and provides stock corporations with the power to authorize their administration to increase share capital for a limited period of time and a limited amount without another resolution by the General Meeting being required. Therefore, the administration proposes to the General Meeting that such authorization be issued up to the maximum amount permissible by law of 50% of the nominal share capital.

In consultation with McKesson Corporation, the Management Board shall continually review options for supplementing the existing lines of business and holdings by means of acquisitions of companies, company parts and/or shares in companies inside and outside the group. These may also come about at short notice. The Management wishes to retain the option to structure the financing of such transactions as flexibly as possible in the interests of the Company and in this regard to be able to resort to the use of authorized capital where necessary.

In utilizing the authorization to issue new shares, the shareholders are generally to be granted a subscription right. This enables all shareholders to participate in a capital increase in proportion to their level of participation and to maintain both the impact of their voting rights and the total value of their ownership in the Company.

This is particularly true if the new shares are not directly offered to the shareholders for subscription, but through one or more credit or financial institutions, provided that these are obliged to offer the new shares to the shareholders for subscription by way of indirect subscription rights. The proposed resolution therefore provides for such provision.

Beyond this, the 2019 Authorized Capital comprises authorization for the Management Board, with the consent of the Supervisory Board, to decide on the exclusion of subscription rights both for fractional amounts and in a number of other cases.

The authorization provided for under a) to exclude subscription rights in the case of residual or fractional amounts serves to obtain a practicable subscription ratio with regard to the amount of the respective capital increase. Fractional amounts can result from a subscription ratio and no longer be equally distributed to all shareholders. The partial amounts that thus are excluded from the subscription right are of a minor scale only and shall be realized in the best interests of the Company/shareholder by selling them on the market or otherwise. To the extent subscription ratios in whole numbers are readily possible, the shareholders' subscription rights for fractional amounts shall not be excluded.

The authorization to exclude subscription rights according to b) in order to grant subscription rights to holders of bonds or profit sharing rights that provide for conversion and/or option rights or conversion obligations is necessary and appropriate to be able to protect the holders against dilution of their rights to the same extent as shareholders. In order to grant such dilution protection, it is necessary to grant a subscription right to new shares to the holders of conversion and/or option rights or conversion obligations to the same extent as they would be entitled to after exercise of the option or conversion right or fulfillment of the conversion obligation. The granting of such a subscription right would obviate the otherwise existing need to reduce the conversion or option price for the shares that are to be issued in accordance with the conditions of the conversion or option bonds.

Section 186(3) sentence 4 AktG provides the basis for the further authorization according to c) to exclude subscription rights one or more times for a partial amount of the authorized capital in the case the new shares are issued against cash contributions if the proportionate amount of the share capital attributable to the new shares does not exceed 10% of the share capital in total, either at the time this authorization takes effect or at the time the authorization is exercised. Limiting the amount authorized for such a capital increase to 10% of the share capital, and requiring the issue price of the new shares to not be substantially (as defined by section 203(1) and (2) in conjunction with section 186(3) sentence 4 AktG) below the stock exchange price of the Company's equally featured shares already quoted on the stock exchange, ensure that the subscription right's scope of protection – namely that of protecting the shareholders from loss of influence and

dilution of value – is not affected, or is only affected to a reasonable extent. The influence of shareholders excluded from subscription can be safeguarded by supplementary buying on the stock market; the restriction of the exclusion of subscription rights to a capital increase against contribution in cash that does not exceed 10% of the share capital ensures that – in light of the liquid market in the Company's shares – such supplementary share buying on the stock exchange is indeed possible. For the Company, the capital increase free of subscription rights leads to the greatest possible creation of capital and optimal revenues. The Company is thus enabled to respond quickly and flexibly to favorable stock market situations. While section 186(2) sentence 2 AktG does permit the subscription price to be published no later than three days prior to expiration of the subscription period, in view of the volatility on the stock markets, it must be borne in mind that even in this case there is still a significant market risk – namely that of price fluctuations extending over several days – which is likely to result in safety-margin deductions when determining the sales price and thus in terms that are not close to market. In addition, granting subscription rights would inhibit the Company from promptly responding to favorable market conditions due to the length of the subscription period. For this reason, the authorization to exclude subscription rights is in the interests of the Company and its shareholders.

To further protect shareholders from loss of influence and dilution of value, the authorization to exclude subscription rights is limited by the fact that other capital measures having the effect of a cash capital increase without subscription rights are counted against the amount up to which a cash capital increase is permitted to occur with exclusion of subscription rights in accordance with section 186(3) sentence 4 AktG. The authorization thus provides that the issuance of new shares or the disposition of shares that the Company has acquired during the term of the authorization reduces the maximum amount just as much as a future issuance of warrant-linked and/or convertible bonds against cash contributions if shareholders' subscription rights were excluded in *mutatis mutandis* application of section 186(3) sentence 4 AktG.

By way of qualification, the proposed resolution under agenda item 5 provides that a deduction made according to the preceding provision due to the exercise of authorizations (i) for the issuance of new shares pursuant to section 203(1) sentence 1, (2) sentence 1, section 186(3) sentence 4 AktG and/or (ii) for the sale of Company shares pursuant to section 71(1) no. 8, section 186(3) sentence 4 AktG and/or (iii) for the issuance of convertible bonds and/or warrant-linked bonds pursuant to section 221(4) sentence 2, section 186(3) sentence 4 AktG ceases to have effect for the future if and insofar as the relevant authorization(s), the implementation of which caused the deduction, is/are reissued by the General Meeting in accordance with the legal regulations. In these cases, the General Meeting has again decided on the power of a simplified exclusion of subscription rights, thereby eliminating the

reason for the deduction once more. If (i) new shares can be issued again with simplified exclusion of subscription rights in accordance with another statutory authorized capital, (ii) convertible bonds and/or option bonds can be issued again with simplified exclusion of subscription rights or (iii) own shares can be sold again with simplified exclusion of subscriptions right, this possibility should also be in place for the 2019 Authorized Capital. When the new authorization for simplified exclusion of subscription rights takes effect, the barrier with regard to the 2019 Authorized Capital due to exercising the authorization to issue new shares or to issue convertible bonds and/or option bonds or due to the sale of own shares ceases to exist. The majority requirements for such a resolution are identical to those for a resolution on generating authorized capital with the possibility of simplified exclusion of subscription rights. Therefore, the resolution by the General Meeting on creating (i) a new authorization to issue new shares pursuant to section 203(1) sentence 1, (2) sentence 1, section 186(3) sentence 4 AktG (thus, new authorized capital), (ii) a new authorization to issue conversion bonds and/or option bonds pursuant to section 221(4) sentence 2, section 186(3) sentence 4 AktG or (iii) a new authorization to dispose of own shares in accordance with section 71(1) no. 8, section 186(3) sentence 4 AktG is a confirmation regarding the resolution authorizing the issuance of new shares from authorized capital in accordance with section 203(2) and section 186(3) sentence 4, provided that the legal requirements are observed. If an authorization to exclude subscription rights is exercised again in direct or mutatis mutandis application of section 186(3) sentence 4 AktG, the deduction is carried out again.

The proposed authorization to exclude subscription rights under d) should, in particular, enable the Company to acquire companies, company parts, shares in companies, claims or other assets that are appropriate or useful for the operation of the Company (such as patents, licenses, right of use and exploitation under copyright law as well as other intellectual property rights) in exchange for the granting of shares. This is a common form of acquisition. Practice has shown that, in many cases, the owners of attractive acquisition targets (also) demand shares in the acquiring company in return for the sale of their shareholding, a company or their assets. In order to also be able to acquire such acquisition targets, the Company must be able to increase its subscribed capital, if necessary very quickly, against a contribution in kind, while excluding the subscription rights of the shareholders. In addition, it will enable the Company to acquire companies, company parts, shares in companies and other assets without having to overtax the Company's liquidity. This is also true for the contribution of claims or other assets. In each individual case of a possible acquisition of companies, company parts, shares in companies or other assets, the Management Board will carefully examine whether it should make use of the authorization to increase the capital with subscription rights

excluded and – in doing so – consider carefully whether the shares granted as consideration should (wholly or partly) stem from a capital increase or – provided that the legal requirements for this are met – from the acquisition of treasury shares.

The Management Board will only exclude subscription rights if making the acquisition against the issuance of shares in the Company is in the interests of the Company. The Supervisory Board will only give its required consent to the use of the authorized capital with the exclusion of subscription rights if the described requirements and all legal requirements have been fulfilled.

The Management Board will report on every use of the authorized capital as well as the details of each use at the General Meeting following any issuance of shares in the Company from the authorized capital. In light of the foregoing, the authorization to exclude subscription rights is necessary in all four cases of a) to d) of § 3(2) of the Articles of Association to the described extent and in the interests of the Company due to the preceding explanations.

Participation in the shareholders' meeting —

Pursuant to § 7 of the Articles of Association, those shareholders of our Company who are registered in the Company share register as a shareholder are entitled to attend the Annual General Meeting and to exercise their voting rights, provided their registration to do so has been received by **24:00 hrs on Monday, 29 July 2019** (the receipt of the registration will be decisive).

Registration to attend the Annual General Meeting may be sent by post, fax or email to

McKesson Europe AG
c/o Computershare Operations Center
D-80249 Munich
Fax: +49 89 30903-74675
Email: anmeldestelle@computershare.de

Registration to attend the Annual General Meeting does not preclude the tradability of shares; shareholders may therefore continue to freely dispose of their shares after having registered to attend. The right of attendance and voting rights are determined by reference to the shareholding recorded in the share register on the day of the Annual General Meeting. This will correspond to the shareholding at the end of the last day for registration, because applications for registration in the share register during the period from the beginning of 30 July 2019 (00:00 hrs) through to the end of 2 August 2019 (24:00 hrs) will be processed and considered only with effect after the Annual General Meeting on 2 August 2019. The technical record date is therefore the end of 29 July 2019 (24:00 hrs).

Proxy voting

Shareholders who are registered in the share register of McKesson Europe AG and who have registered to attend the Annual General Meeting pursuant to the conditions set forth above may also appoint a proxy, such as a bank, a shareholders' association or any other person of their choice, to exercise their voting right at the Annual General Meeting. Shareholders may also engage a proxy named by the Company to exercise the voting rights. In all these cases, registration by the above deadlines will be required. Shareholders registered in the share register will receive detailed information on granting proxies along with the invitation to attend the Annual General Meeting and the admission ticket. A form for granting proxies will also be enclosed with the invitation.

Countermotions and nominations by shareholders (sections 126 and 127 AktG)

The Company will publish possible countermotions and nominations, including the name of the shareholder, the grounds (required only for countermotions) and any statement by management, on its website at www.mckesson.eu/annual-general-meeting, provided that such countermotions, including grounds, or nominations are received at least 14 days prior to the Annual General Meeting, i.e. no later than 24:00 hrs on 18 July 2019 at the following address:

McKesson Europe AG
Legal and Corporate
Stockholmer Platz 1
70173 Stuttgart
Email: corporate@mckesson.eu

Motions sent to other addresses will not be considered.

Website, documents to be made available

This invitation to the Annual General Meeting as well as the documents to be made available to the Meeting will be available on the Company website at www.mckesson.eu/annual-general-meeting immediately after the Annual General Meeting is convened. The documents required to be made available will also be available for inspection during the Annual General Meeting on 2 August 2019.

Data protection notice

New data protection regulations have applied throughout Europe since 25 May 2018. Protecting your data and processing them in compliance with the law is a matter of high priority for us. In our data protection notice, we have clearly summarized all information on the processing of our shareholders' personal data. The data protection notice can be accessed by clicking on the following link: <http://www.mckesson.eu/mck-de/datenschutz/612>.

Stuttgart, June 2019
McKesson Europe AG
The Management Board

How to get there

By car

- From the direction of Stuttgart: exit the highway at the Stuttgart/Degerloch intersection and take the exhibition center/airport slip road
- From the direction of Munich: take the exit for “Stuttgart-Flughafen/Messe”
- From the B27: take the L 1192 towards “Messe”

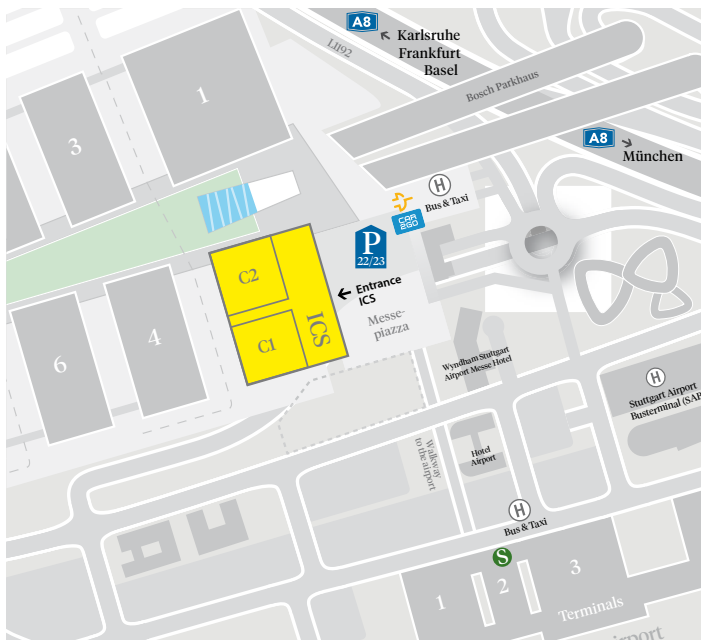
Follow the traffic management system with the sign “ICS/HV McKesson” to underground car park ICS P22/23. Fees for the car park will be paid by the Company.

Local public transport

- From Stuttgart main station, you can get to the AGM using S-Bahn lines S2 or S3 towards Stuttgart Flughafen/Messe. Alight at “Flughafen/Messe”. The scheduled journey time to the Stuttgart exhibition center is 27 minutes.
- You can get to the ICS by regional and long-distance buses via the Stuttgart Airport bus terminal.

Follow the yellow signs for “Messe” and “Messe/ICS”.

You will be sent a VVS public transport ticket along with your entry ticket following registration.



Hotline for shareholders

Phone: +49 89 30903-6331

Service hours:

Mon. – Fri. from 9 a.m. to 5 p.m.

McKesson Europe AG

Stockholmer Platz 1

70173 Stuttgart

Germany

www.mckesson.eu